



INCOSE – Today & Tomorrow

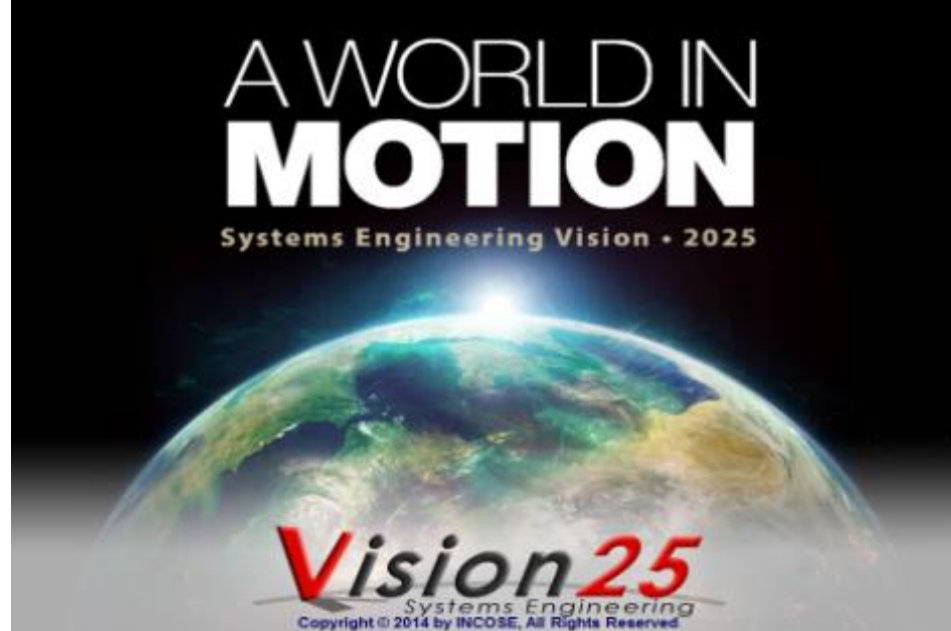
Building a Future

www.incose.org

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Country Engineering Director,
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International Council on Systems Engineering



About INCOSE

INCOSE Vision

A better world through a systems approach

INCOSE Mission

To address complex societal & technical challenges by enabling, promoting, & advancing Systems Engineering & systems approaches

Values

- Systems Thinking
- Pioneering & Innovation
- Learning & Development
- Respect, Diversity, Collaboration
- Individuals
- Volunteerism

Principles

- Impact
- Partnership
- Holism
- Differentiation
- Volunteers

Learn more at: www.incose.org

A Global Organization

*Over 18,100 Members Worldwide
65 Chartered Chapters, 8 Emerging Chapters
71 Countries Represented, 25 with Chapters*



120 Corporate + Academic Members

Honeywell, Boeing, Airbus, FAA, BAE, GE, JPL, Lockheed Martin, Medtronic, NASA, Thales, Siemens, United Technologies, Shell, Rockwell Collins, Rolls Royce, MIT, CMU-SIE, General Motors, IBM...

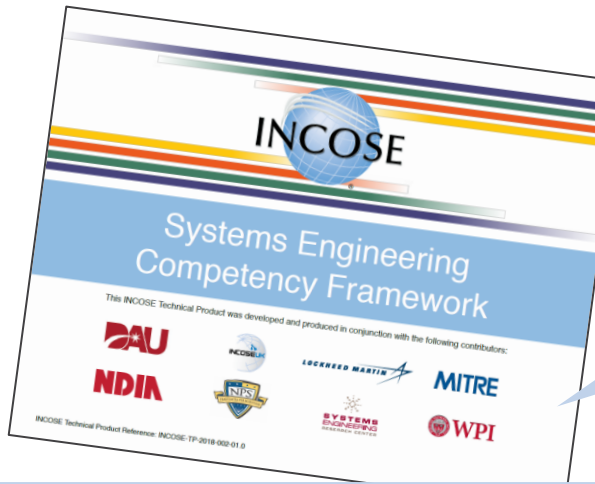
Many Alliances Across the Globe



Our Value Streams

portfolio of books, papers, videos, standards, tools, & other tangible high-value outputs created & distributed by INCOSE &/or its alliances

portfolio of offerings by INCOSE &/or its alliances of both in-person & on-line courses to enhance a professional's specific knowledge, skills, & abilities in a topic relevant to systems engineers



Products/

portfolio of conferences, workshops, seminars, & other physical & virtual gatherings offered by INCOSE alone or with its alliances

Training Men

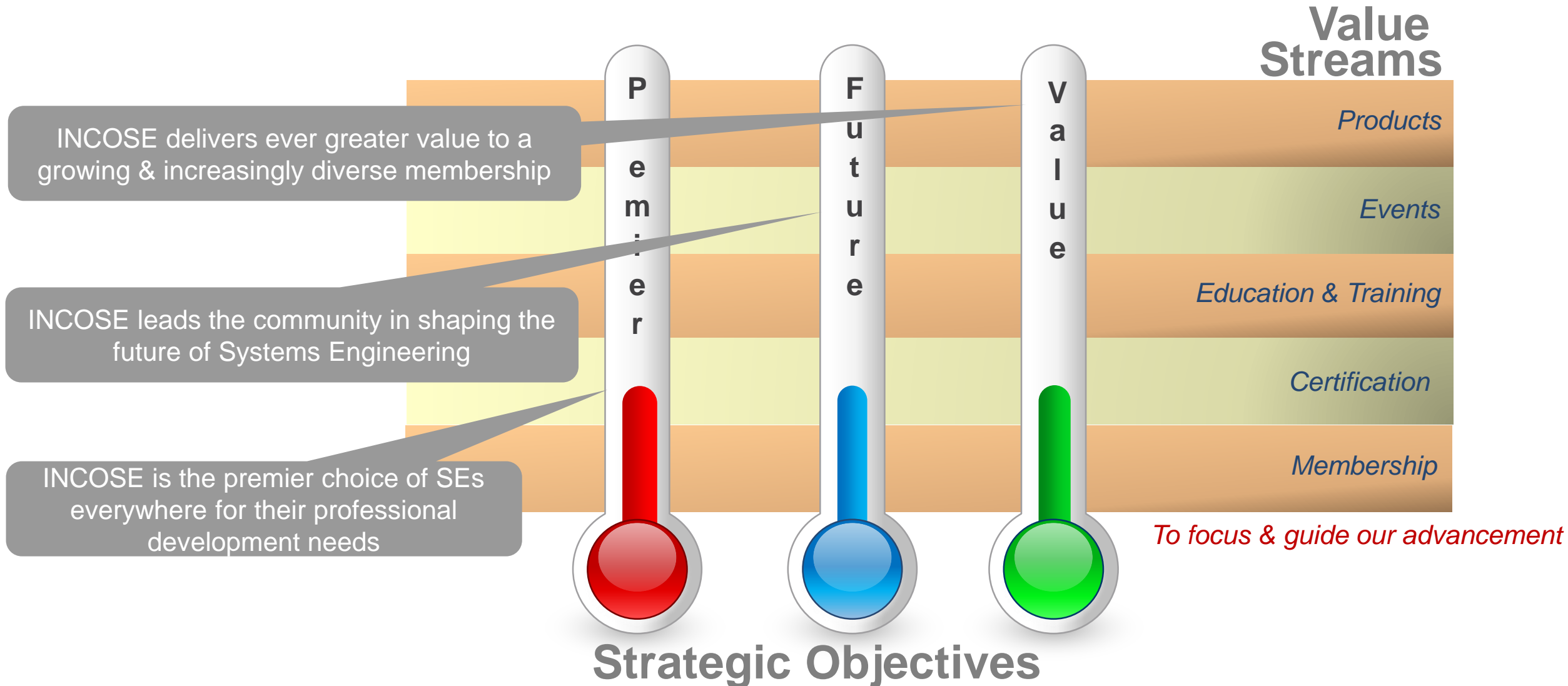
portfolio of offerings through which INCOSE confirms a member's competency in systems engineering

portfolio of the aggregated intellectual capital provided by INCOSE members of all types (full, student, associate, corporate, ...) & the services through which INCOSE recruits, engages, influences, & retains members



Certification

Our Strategic Objectives



Our Reach – National > International > Global



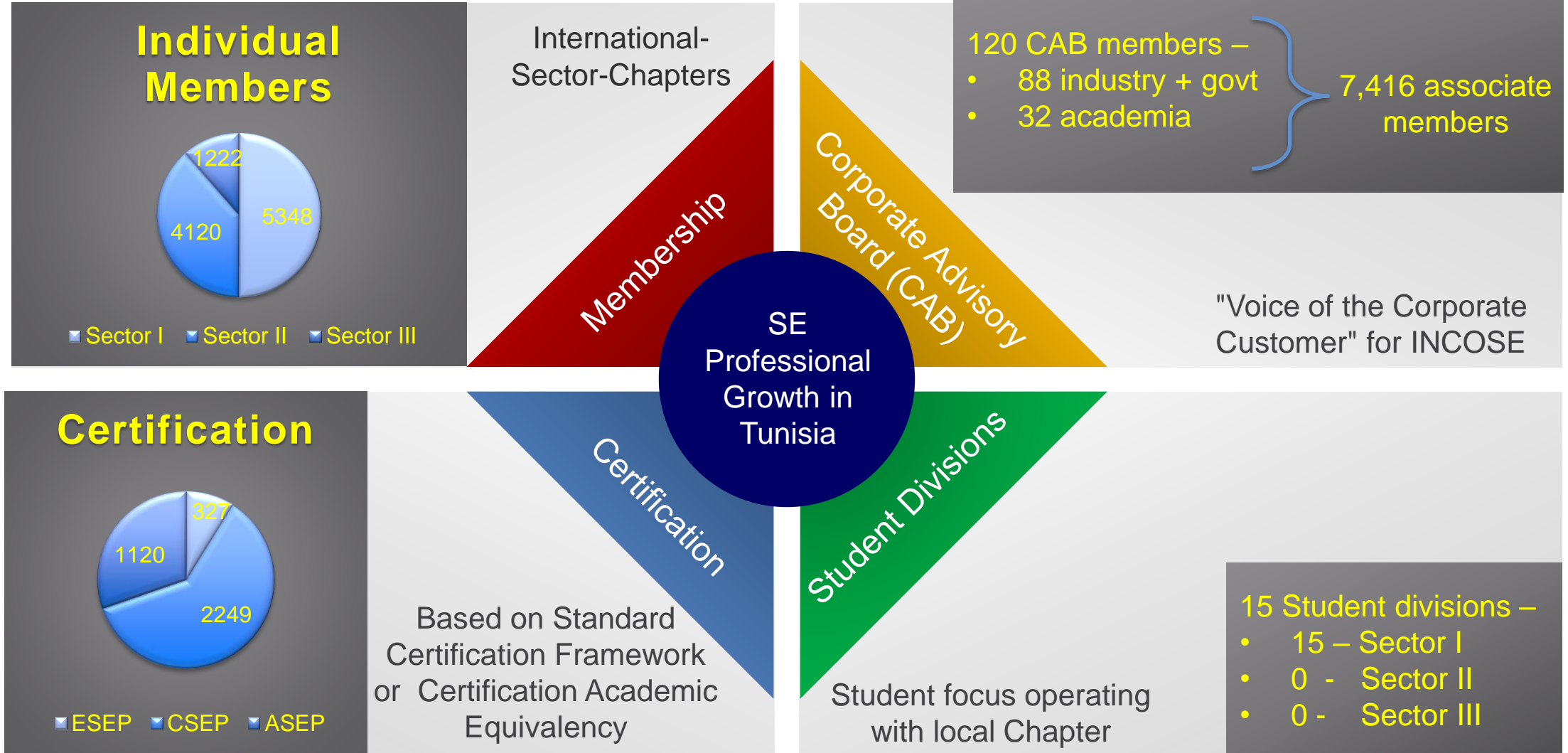
1990



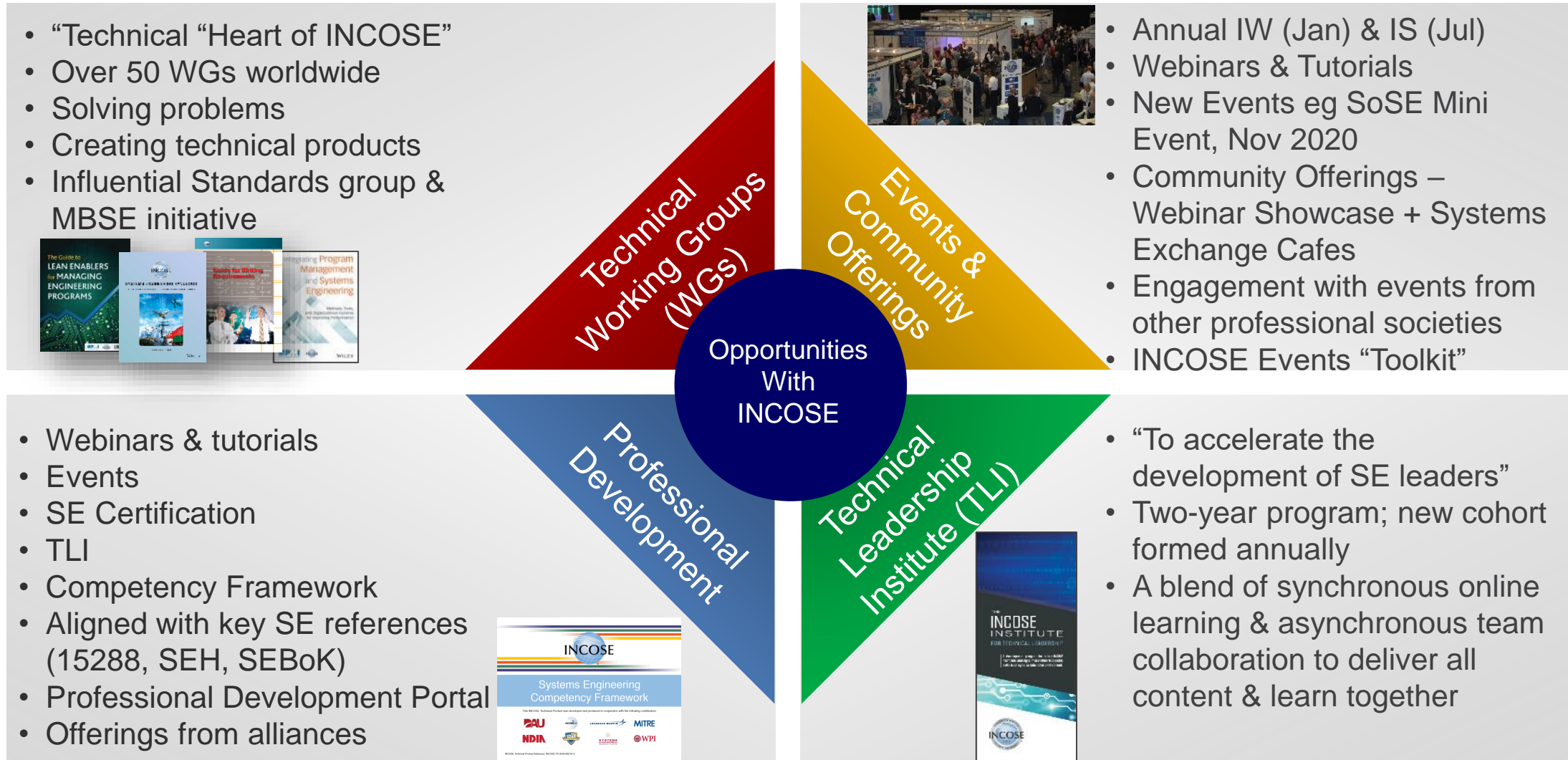
1995



Membership Facts



Opportunities for SE in Tunisia



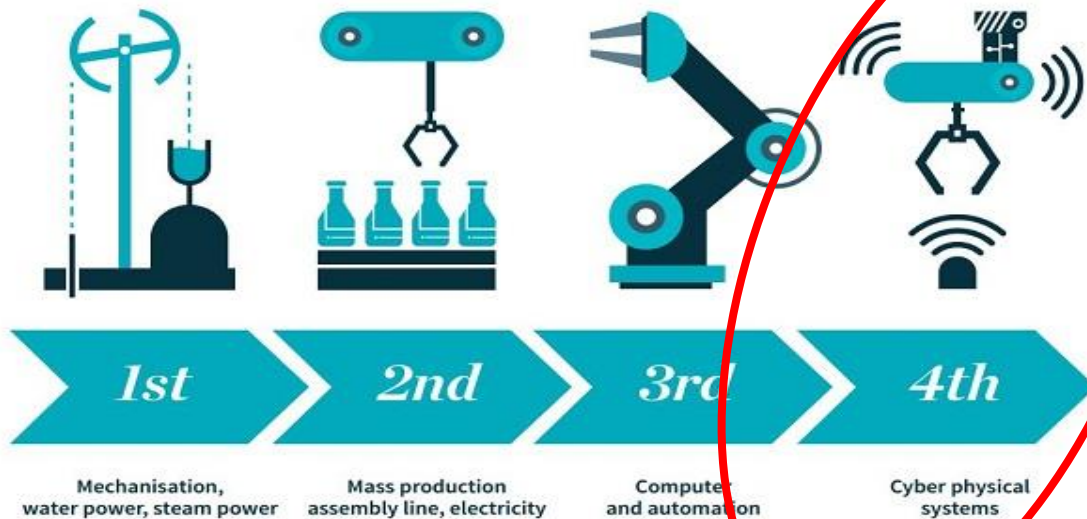
What Next...25 Year Horizon



Source: Calvin & Hobbes, Twitter, @cavlinandhobbes

- Drivers for Change
 - Examples - Artificial Intelligence (AI), Autonomous Unmanned Systems (AUS), Digital Engineering (DE)
- The Immediate Future
 - Current INCOSE initiatives
 - SE Vision 2035
 - Transformation Activities Examples
 - Future of Systems Engineering (FuSE)
 - Your involvement
- In 25 Years' Time – 2045!
 - Don't miss the increasing SE opportunities

Driving Change - 4th Industrial Revolution



- Today & Tomorrow –
 - Ubiquitous digitisation
 - Technologies blending biological & physical – man vs machine
 - Continuous reinvention
 - Sustainable eco-systems
 - Cyber-physical systems
 - Artificial Intelligence (AI)
 - Autonomous Systems (AS/AUS)
 - Internet of Things (IoT)
 - Sensor networks
 - Genetic editing
 - Mobile supercomputing
 - Digital Engineering (DE)
 - Machine Learning
 - Robotics
 - Block chain architecture
 - Cloud Computing

Source: Graphic from Understanding the Fourth Industrial Revolution, Jackie Randles

Consider System Focus + AI + AUS

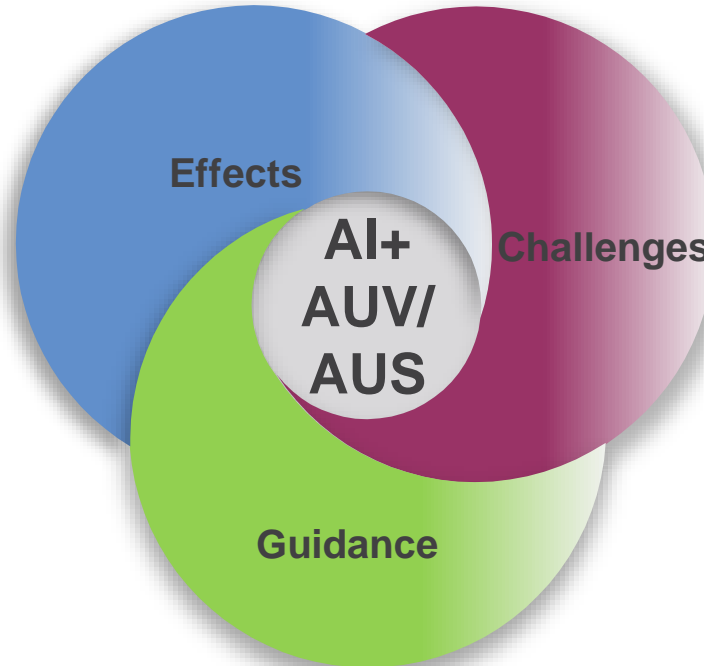
Effects

- Operate continuously
- Improve productivity
- Work where we cannot safely go
- Increase information sharing
- Increase data volume
- Reduction in people & platforms

Guidance

- Think holistically, react speedily
- Create, protect, exchange data
- Focus on situational awareness
- Focus on boundary conditions
- Consider patterns & anti-patterns
- Use data models / digital twin
- Thwart “attack vulnerabilities
- Provide training in information skills
- Increase data analytics
- Utilise simulations / virtual realities
- Focus on validation & pilot programs

ATIS SE Workshop, Oct 2020



Challenges

- | | |
|---------------------------------|-----------------------------|
| • Security/Attack Vulnerability | • Patterns & Architecture |
| • Resilience | • Emergent Behaviour |
| • Control | • MBSE & Digital Twin |
| • Safety | • Technology Rate of Change |
| • HSI | • Deployment |
| • New Interfaces | • Remoteness |
| • Interoperability | |
| • Trust | |
| • Scalability | |
| • V&V | |



Source: Image from article
“Redefining Trust for the Digital Era”

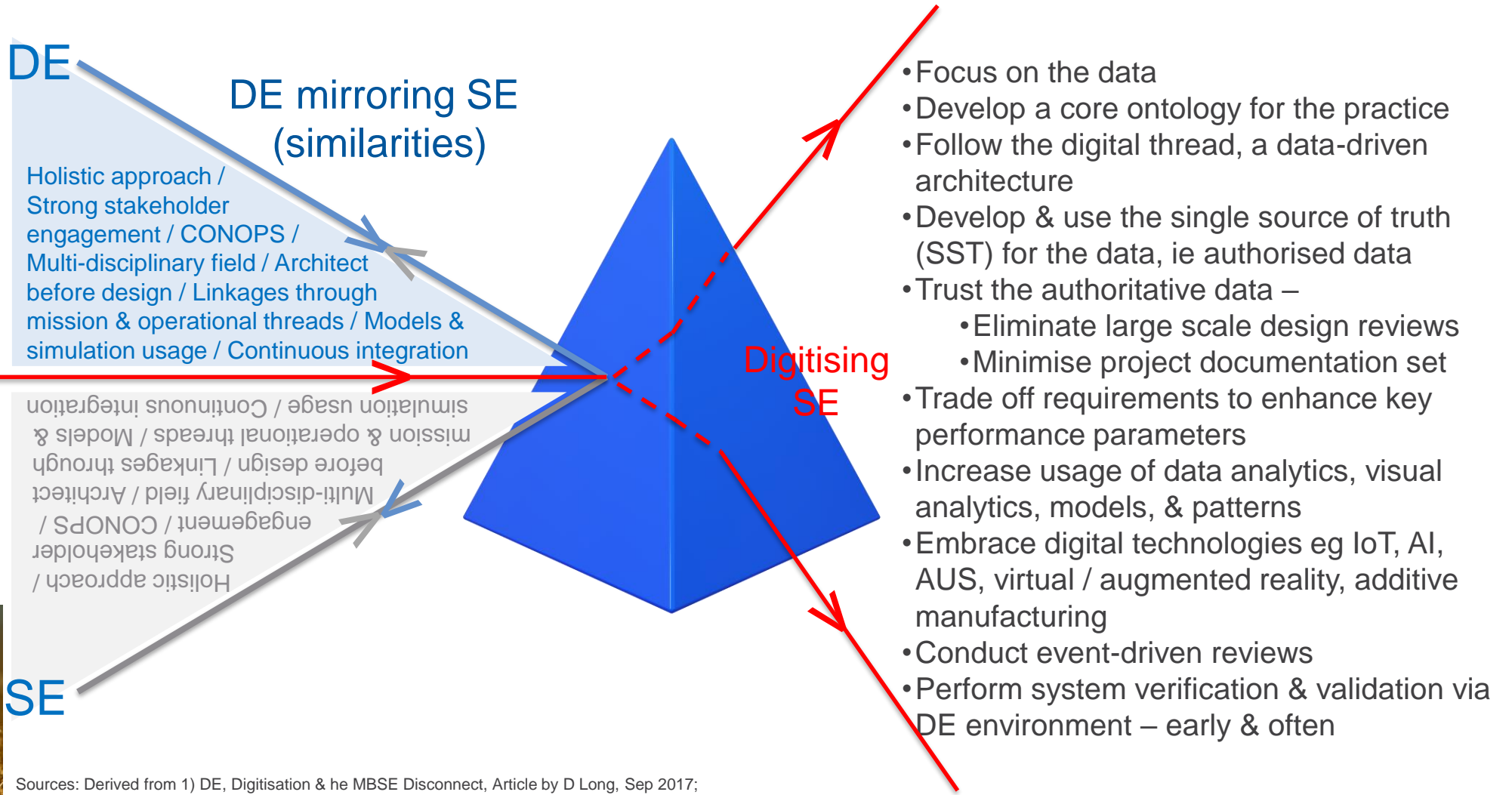
Consider Systems Transformation through DE



Source: Penn State News, Sep 2020
Image: Pixabay

What is needed to engineer a system

Source: www.incose.org



Sources: Derived from 1) DE, Digitisation & the MBSE Disconnect, Article by D Long, Sep 2017;
2) Transforming SE through DE, Paper by Bone, Blackburn, Rhodes, Cohen & Guerrero, The Journal of Defence Modelling and Simulation, 2018

Immediate Future - Our SE Vision 2025



New Project Kicked Off at IW2020 to Update - SE Vision 2035, scheduled for release at IW2022



- Published in June 2014
- Freely available on the INCOSE website
- Chapter & Domain versions of the Vision are being developed (e.g., Dutch Chapter & Automotive)
- Will be refined & updated to “2035 vision” in the next 2 years

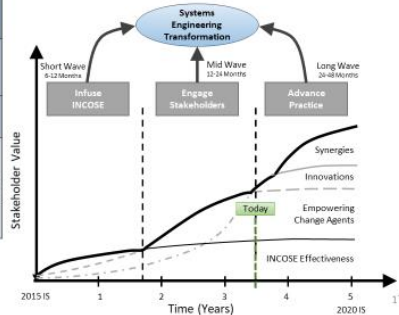
Transformation Activities – Digital Engineering Examples



SE Transformation Strategy, Objectives and Path Forward

Vision	SE is known as a model-based discipline		
Mission	INCOSE accelerates the transformation of systems engineering to a model-based discipline		
Mission Area	Infuse INCOSE	Engage Stakeholders	Advance Practice
Mission Area	What can INCOSE Do?	What is practiced and needed?	What is possible?
Goals	Infuse model-based methods throughout INCOSE products, activities and WGs	Engage stakeholders to assess the current state of practice, determine needs and values of model-based methods	Advance stakeholder community model-based application and advance model-based methods.

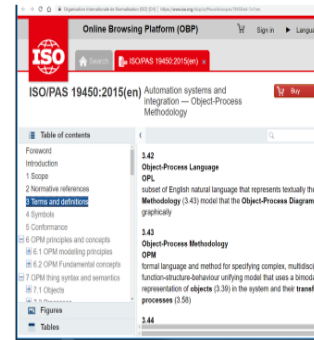
Systems Engineering:
The central cohesive discipline essential for Digital Transformation



6 June 2019

Standardization - OPM - Object-Process Methodology

- Language and methodology for modeling complex systems of any kind
- Useful for Industry 4.0 and agile MBSE
- Based on minimal universal ontology
 - stateful objects
 - processes that transform them (create, consume, change state)
- Objects and processes can be refined to any desired level of detail
- Executable, can be simulated by animation
- Bi-modal visual-textual presentation:
 - OPD – Object-Process Diagram
 - OPL – Object-Process Language



Dev Dori dori@mit.edu © 2019



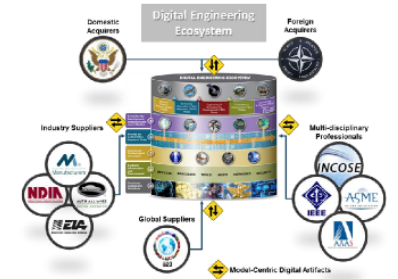
Digital Engineering Information Exchange Working Group

A Standardized way to Offer, Request and Exchange Digital Artifacts

Product Descriptions

- DEIX Primer:** A narrative that describes the concepts and interrelationships between digital artifacts, enabling systems, and exchange transactions (Project Lead: John Coleman, Engility)
- Digital Engineering Information Exchange Model (DEIXM):** A prescriptive system model for exchanging digital artifacts in an engineering ecosystem (Project Lead: Chris Schreiber, Lockheed Martin)
- Digital Viewpoint Models (DVM):** Descriptive information models of digital views that form content for ISO 15288.2 reviews (Project Leads: Frank Salvatore, Engility & Tamara Hambrick, Northrop Grumman)
- DEIX Standards Framework (DEIX-SF):** A framework for official standards related to MBE Information Exchanges (Project Lead: Celia Tseng, Raytheon)

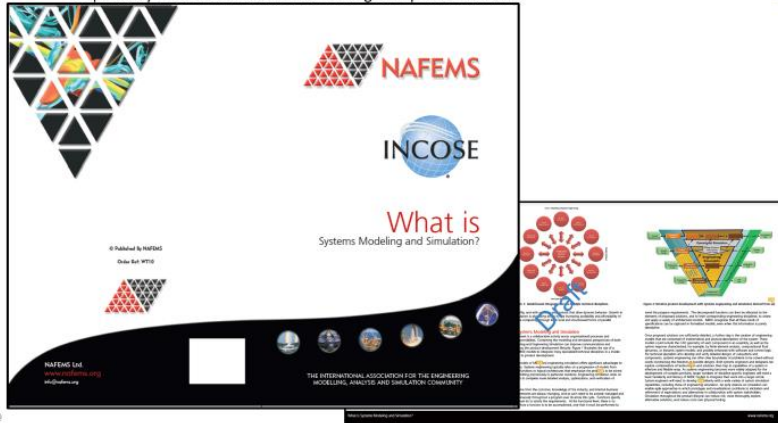
Information Exchange Model for Digital Engineering Ecosystem



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Trifold on “What is Systems Modeling and Simulation?”

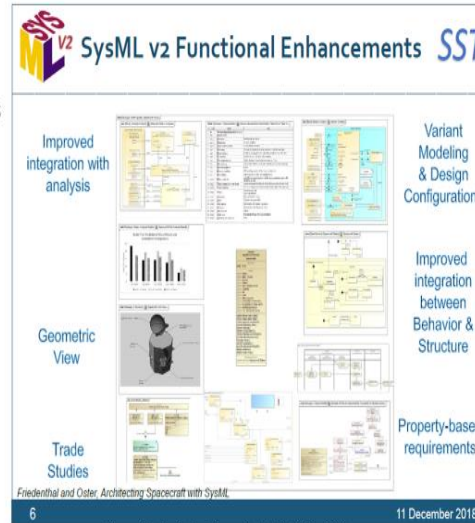
Prepared by INCOSE-NAFEMS Joint Working Group on Simulation



6 June 2019

Standardization - SysML V2

- Improve:
- Interoperability with other tools
 - Support for flexible visualization
 - Precision
 - Usability



Friedenthal and Oster, Architecting Spacecraft with SysML

Source: Friedenthal briefing on SysML V2, 11 Dec 2018

6 June 2019

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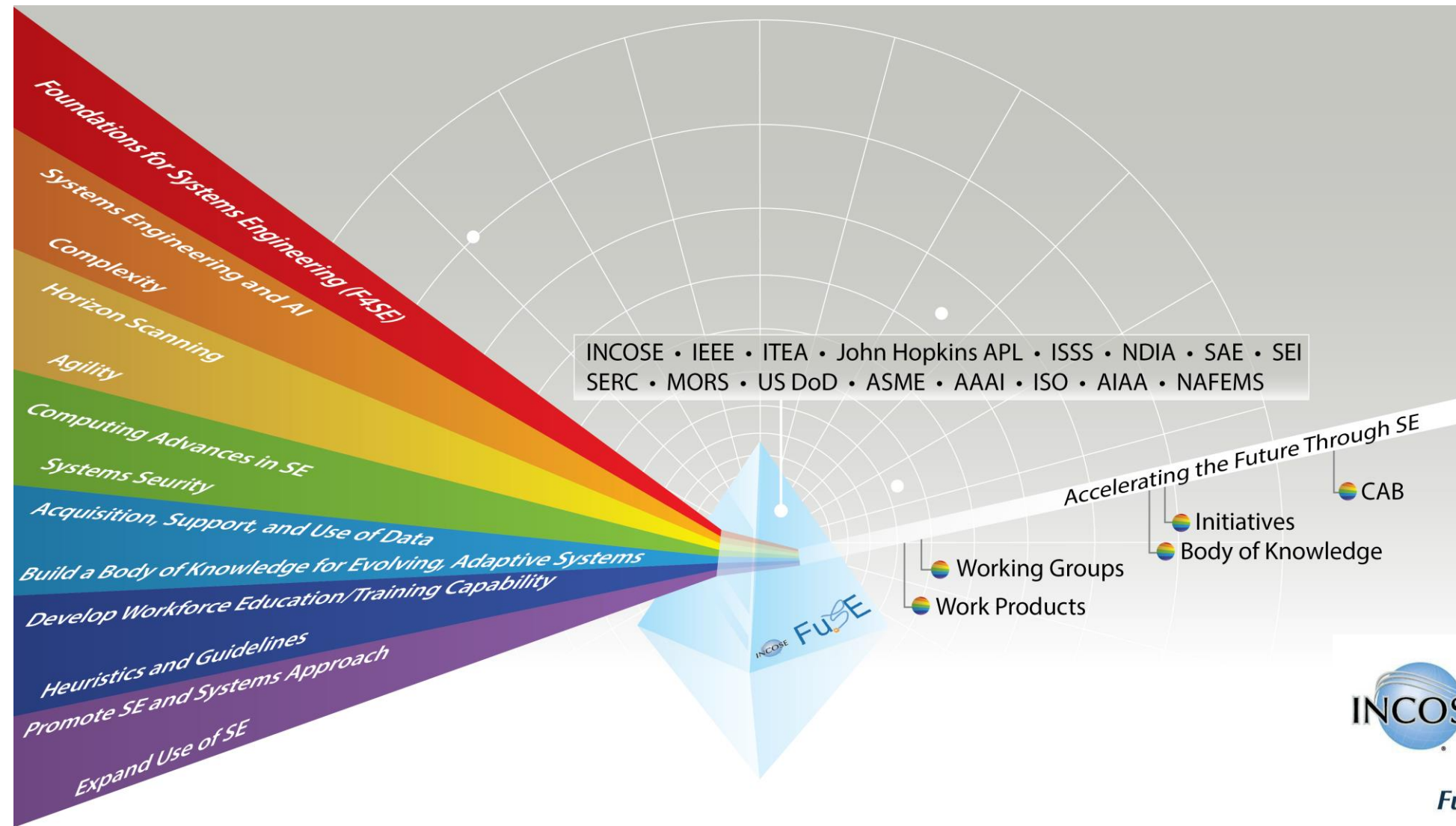
INCOSE MBSE Patterns Working Group: Reconceptualizing SE



- Problem/Opportunity:** Many advantages (financial, technical, schedule, risk, capability) by better exploiting “group learning” in reconceptualized SE:
 - Using history of physical sciences and their engineering disciplines.
 - About trusted shared model-based patterns.
- WG Objectives:**
 - Making systems engineering, other life cycle management 10:1 simpler to use by a 10:1 larger population for 10:1 larger and more complex systems.
- WG Focus and Approach:**
 - Re-usable, model-based “patterns”, configurable to specific project models.
 - For whole systems, not just small parts of them.
 - For all information types needed across the entire system life cycle.
 - Based on the smallest model needed to support the full system life cycle.

6 June 2019

Future of SE - FuSE



FuSE Charter -

- Purpose: Evolve the practice, instruction & perception of SE
- Goal: Create a road map that drives the evolution of SE
- Scope: Identify the needs, priorities & means for transforming SE



FuSE Intra INCOSE Engagements

FuSE Engagement with INCOSE Working Groups, Initiatives, and Periodicals



Agile Systems and Systems Engineering Rick Decker / John Lyells / Larri... Transformational	Anti-Terrorism International Bill Mackey Application Domains	Architecture R. Martin / A. Kumar / J.L. Garnier Process Enablers	Artificial Intelligence Systems Thomas Shortell / Tom... Transformational	Automotive Alain Dauron / Gary Rushon Application Domains	Object-Oriented Systems Engineering Method (OOSEM) Howard Lykins Transformational	Oil and Gas Christopher Bellows / Aisha Pata Application Domains	PM-SE Integration Jean-Claude Roussel / Tina Srivastava / John... Process Enablers	Power & Energy Systems Ray Beach Application Domains	Process Improvement Jeffrey Brown / J. Clark Transformational
Competency Cliff Whitcomb / Lori Zipes Analytic Enablers	Complex Systems Michael Watson / A. Raz / ... Analytic Enablers	Configuration Management Paul Nelson / Dale Brown / Adriana D'Souza Process Enablers	Critical Infrastructure Protection and Recovery D. Eisenberg / J. Juhasz / A. Adebajo Application Domains	Decision Analysis Frank Salvatore / G. Parnell Analytic Enablers	Product Line Engineering H. Chale / R. Darbin / C. Krueger Analytic Enablers	Requirements 2021 T. Katz / M. Ryan / R. Zinni / K. Orr Process Enablers	Resilient Systems John Britis / ... Analytic Enablers	Risk Management Jack Stein / Bob Parro Process Enablers	SE in Early Stage Research & Development A. Hodges / N. Lombardo / H. Hahn / M... Transformational
Defense Systems Karl Geist Application Domains	Digital Engineering Information Exchange John Coleman / Frank Salvatore / Chris Schreiber Transformational	Enterprise Systems K. Nortrup / T. McDermott Process Enablers	Global Earth Observation System of Systems (GEOSS) Ken Crowder Application Domains	Healthcare Bob Malins / Chris Ungler Application Domains	SE Tools Database J. Nailon / S. Lacrampe / R. King Transformational	Small Business Systems Engineering Robinson / Ptack / Laporte / Kaffenberger Transformational	Social Systems 2021 Erika Palmer / Randall Arway Transformational	Soft Skills Sean McCoy / J. Wojcika / C. Whitcomb Transformational	Space Systems David Kaslow / Alejandro Levi Application Domains
Human Systems Integration 2021 Guy Bay Analytic Enablers	Infrastructure A. Kouassi / L. Uden / M. van de Ven Application Domains	Integration, Verification & Validation 2021 Jim Armstrong / Russell Kubycheck Process Enablers	Knowledge Management & Ontologies Robert Nilsson / Jean Duprez Transformational	Lean Systems Engineering Arthur Hyde Transformational	System of Systems Alan Harding / Judith Dahmann Analytic Enablers	System Safety Duncan Kemp / Meaghan O'Neil / Russell Kubycheck Analytic Enablers	Systems and Software Interface 2021 S. Sheard / R. Guertin / E. Kienast / J. Marvin Transformational	Systems Engineering Case Study Jorg Lalk Analytic Enablers	Systems Engineering Quality Management (SEQM) Barclay Brown / Bill Schelle / Hazel Woodcock Process Enablers
MBSE Initiative Mark Sampson Transformational	MBSE Patterns Bill Schindel / Troy Peterson Transformational	Measurement Paul Frenz Process Enablers	Model-based Conceptual Design Randall Satterthwaite / Robert Lecorchick Transformational	Natural Systems Curt McNamara / Randy Arway Analytic Enablers	Systems Science J. Calandrodio / J. Martin / S. Natarajan / A... Transformational	Systems Security Engineering Rick Dorn / Keith Willett / Beth Wilson / Ken Kepchar Analytic Enablers	Telecommunications John Risson / D. Spencer / S. Ronning Transformational	Tools Integration & Model Lifecycle Management John Nailon Transformational	Training Gabriela Coe / John Clark Analytic Enablers
				Transportation Dale Brown / Denis Simpson / Allison Ruggiero Application Domains	Value Proposition Initiative Juan Amenabar / Ken Harmon Transformational	Value Strategic Initiative Juan Amenabar / Ken Harmon Transformational			

Where You Can Get Involved (1 of 2)

Chapters

- Get active!

Application Domains

Transformational Enablers

Analytic Enablers

Process Enablers

Governance

Measurement / Model-Based Conceptual Design / Natural Systems / Object Oriented SE Method / Oil & Gas / Ontologies / Patterns / PM-SE Integration / Power & Energy Systems / Process Improvement / Product Lines / Quality Management / Reliability Engineering / Requirements / Resilient Systems / Risk Management / SE in VSE / SE Management / Software – Incremental Dev / Space Systems / Standards Initiative / Systems of Systems / Systems Science / System-Software Interface / Systems Safety Integration /

- Discover like-minds
- Interact across diverse groups
- Be part of the future

Working Groups

Volunteering

- Volunteer Opportunity Board

<https://www.incose.org/about-incose/volunteer-opportunities/vo-request>

International Workshop

International Symposium

International Sector/Regional Chapter/Local

- Present
- Exhibit
- Sponsor
- Attend
- Discuss-Q&A

Events

Training & Education

- Professional development path
- SE Competency Framework
- Webinars & tutorials

Where You Can Get Involved (2 of 2)

Special Projects/ Grand Challenges

- “A better world through a systems approach”



News and Notes From the INCOSE Network



- Contribute!
- ## News Articles

Community Offerings

- Participate &/or host



- Get you qualification
 - Join the Certification Advisory Group (CAG)
 - Help develop material
- ## Certification

Corporate Advisory Board (CAB) Member

- Get your organisation to join the CAB
- Advise & influence the direction of INCOSE
- Work with diverse resources



Looking Further - 2045 Horizon

- “**Purchase** high-quality **emotions** online” – Alex Ayad
- “**Cities** made from living, dynamic materials that **respond to the environment**” – Alex Ayad
- “Driverless cars will **just be**... cars” – Tamar Kasriel
- “**Hyperloop** will be another means of transport” – Ian Pearson
- “**No more smartphones** – replaced with augmented reality” – Ian Pearson
- “**3D printed houses** readily available” – Ian Pearson
- “Simply just **talk** or even press a button **to interact** with a **machine**” – Pam Melroy



- “Robot intelligence could **match** human intelligence” – Murray Shanahan
- “The personal network will be a “**hyperlocal grid**”” – James Kendrick
- “**Transportation as a Service** (TaaS) will replace private car ownership” – Alfred Poor
- “The notion of “**big data**” will seem **quaint**” – Andrew Brust
- “**Brain prints** join fingerprints” – Sarah Lazlo & Zhanpeng Jin
- “I have set the date **2045** for the “**Singularity**”” – Ray Kurzweil
- “The **division between “haves” & “have nots”** to begin with will increase” – Greg Nicholas

What will INCOSE be?
 What will be the evolution of Systems Engineering?

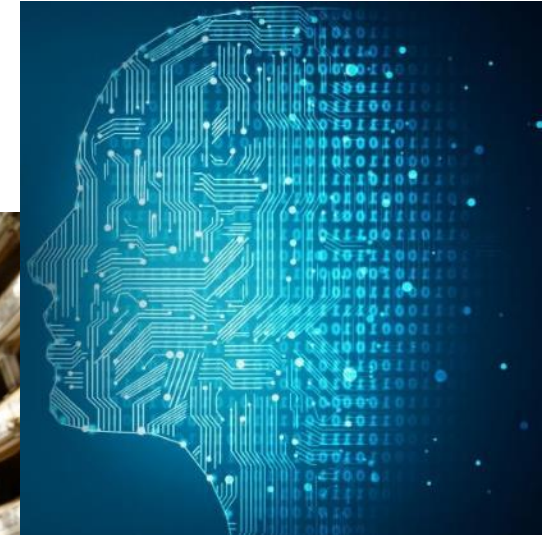
Consider Practicing SE

New &/or Greater Importance

- Situational awareness will be critical
- Reliant on intelligence augmentation (AI – General)
- Utilization of knowledge-based expert libraries – via subscriptions
- Primary interaction with models & tools will be voice
- Quick generation & adaptation of models & prototypes
- Resilience, safety, security, environmental sustainability expected, not asked
- Information & data paramount

But Still Relevant

- Lifecycle models – new & existing
- Stakeholder engagement
- Risk mitigation activities
- Sound architectures
- etc



Consider Research Related to Systems

Coming out of the 4th Industrial Revolution, ie

*“... this period ~~is~~ **was** characterised by a range of new technologies that ~~are~~ **fusing fused** the physical, digital & biological worlds, impacting all disciplines, economies & industries, & even **challenging** ideas about what it means to be human.”*

- Klaus Schwab & his book “The 4th Industrial Revolution”

- Impact of Singularity
- Human adaptation research in closed, artificial environments
- Group think & AI
- Societal acceptance in cyber-genetics
- Human- Robot Interactions
- Predictive models of smart nations
- Continuing evolution of life cycle models
- Inter-relationships between sustainability challenges
- ...

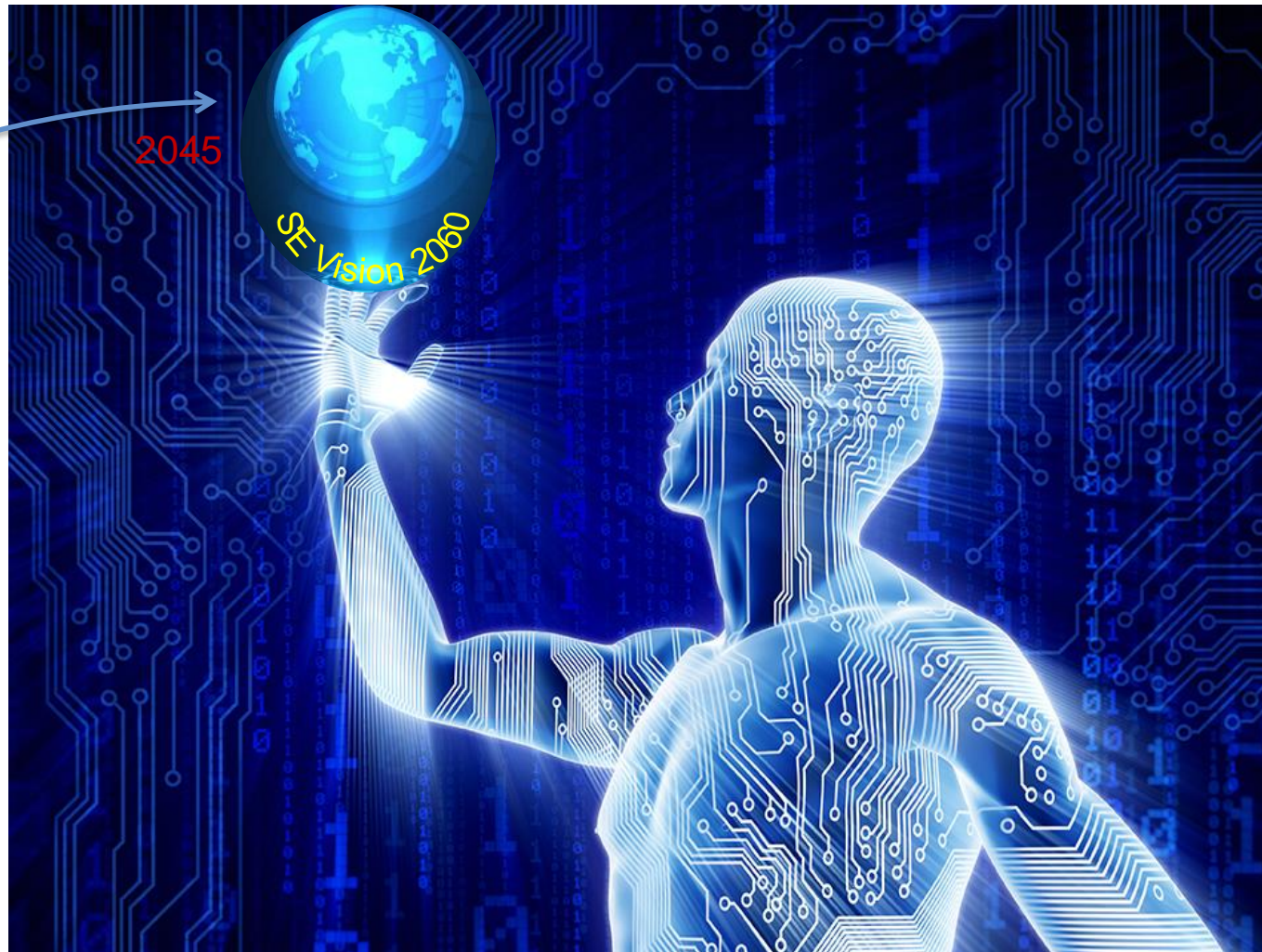


Consider INCOSE Reach - Inward



And on a stronger, connected worldwide front

Consider INCOSE Reach - Outward



- *Shaping the impact of change*
- *Strengthening collaboration*
- *Harmonising people & technology*
- *Advancing technology & innovation*
- *Sustaining our world as we would like*

And 2045 is a Stepping Stone...



Source; Space Station Podcast, "A Star Trek-inspired space station"

Government +
Commercial
Space Industry

Naval Fleet –
Colonisation,
Transport,
Exploration, ...



Source: Lunar base made with 3D printing, ESA Engineer T Ghidini, Mar 2018



Source: Moon Base, pinterest.com

INCOSE - Coverage in 2045...



Sector I: Americas
Sector II: EMEA
Sector III: Asia-Oceania
Sector IV: Moonbase



Get On Board –
You Don't Want to Miss Out on this SE Journey

But For Now – Join Us

INCOSE International Workshop – IW2021

INCOSE International Symposium – IS2021



A fully virtual event with
plenary, town halls &
working groups “market place”

Currently a hybrid event -
physical + remote participation



Thank
You

For more information or to share ideas, contact:

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